

# IMPACT REPORT

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2024



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# INTRODUCTION FROM THE FOUNDER



*As we reflect on 2024, I am filled with pride and unwavering determination. Our organization has remained steadfast in its mission to alleviate the burden of this unjust war. With each project, our focus has been clear: to strengthen the resilience of Ukraine's society and safeguard its most valuable asset – its people.*

*This year has been transformative. Our team has doubled in size, and we have significantly enhanced our organizational capacity. We intensified our fundraising efforts, diversifying funding sources and extending our planning horizons. As our programs expanded and became more complex, we implemented a robust monitoring and evaluation system, led by an experienced MEAL expert.*

*Operating in regions most affected by the war, the safety of our team became a necessity, prompting the development of a comprehensive security framework and the hiring of a dedicated security expert. To deepen our impact in the health sector, we onboarded a Health Advisor, reinforcing our expertise. Additionally, as we undertook complex rehabilitation projects, we brought on a team of seasoned construction engineers to deliver results with precision and efficiency.*

*We are immensely grateful to Americares, German Marshall Fund of the US and Global Giving for supporting our organizational capacity in 2024.*

*This year, we forged new humanitarian partnerships with Stichting Vluchteling, Global Giving, the Government of the Faroe Islands, Danish People's Aid, the United Nations Development Program, the International Rescue Committee, the German Marshall Fund of the United States, Americares, and the International Organization for Migration. These alliances are a testament to the trust and shared purpose driving our work.*

*Our dedication and impact were recognized with an award from the Ministry of Health, a profound acknowledgment of the efforts of our team and the effectiveness of our projects.*

*As we look ahead to 2025, we remain resolute in our mission to rebuild, restore, and strengthen capacity and resilience. Our unwavering focus will continue to be on frontline communities. No matter how long this war endures, we firmly believe that our collective responsibility and united efforts will lead us to victory.*

**Svitlana Muzychenko**

Founder and Executive Director



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## Who We Are

## ABOUT US

UA Brokers Without Borders is a non-profit organisation created in February 2022 in response to the humanitarian disaster in Ukraine, resulting from the Russian aggression.

We came together to unite our diverse skill sets, passion for justice and steely guts to save lives in Ukraine and lighten the burden of this unjust war.

The organization was founded and is led by women; women constitute 70% of the core team.



## Our Key Focus Areas

It is our ultimate goal to contribute towards the preservation of Ukraine's human capital. We accomplish this by engaging in projects that help build resilience of Ukrainian society and institutions amidst constant onslaught of Russian barbarian army. Our projects are aligned with the priorities of Ukrainian government and focus areas of the humanitarian community.

## UA BWB Core Values

*Principles, values, deeply held beliefs of the team*

UA BWB's Core Values guide us in our decision making, actions and behaviors, and are applicable to all our employees, volunteers, advisors and board members. Our 5 A's:

### 1. Audacity

we do not get intimidated by the enormity of the challenge

### 2. Agility

we are decisive and can pivot quickly to serve the cause better and respond to new opportunities

### 3. Authenticity

we bring our true selves to everything we do, we trust each other's pure intentions

### 4. Altruism

this is bigger than us, we do this for our country and our people, for the greater good

### 5. Action

we act decisively with great sense of urgency, we take that shot



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**Svitlana Muzychenko**  
Founder, Executive Director

## OUR TEAM

### Health Team



**Kateryna Barkova**  
Program Manager



**Svitlana Kroychyk**  
Lead Analyst



**Iryna Belska**  
Health Advisor



**Natalia Yagish**  
Project Assistant

### Emergency Repair & Energy Resilience Team



**Anatoliy Poberiy**  
Construction Engineer



**Andriy Lebedenko**  
Program Coordinator



**Pavlo Korchagin**  
Construction Engineer



**Yuliia Gurieieva**  
Program Manager



**Andriy Shereshyk**  
Construction Engineer

### Operations Team



**Olena Litviniuk**  
Grant Writer



**Vitaliy Kholod**  
MEAL Expert



**Oksana Diagilieva**  
Lawyer



**Olena Nikitenko**  
Financial Manager



**Olena Orel**  
Procurement Lead



**Yuliya Tretiak**  
Security Lead



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# OUR ACHIEVEMENTS IN 2024 REFLECT OUR UNWAVERING COMMITMENT TO ACTION



## Energy Resilience:

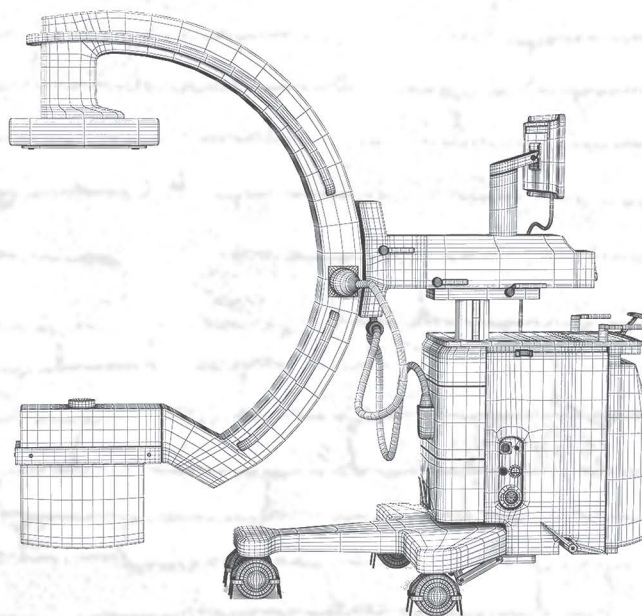
In response to ongoing attacks on hospitals, we piloted a program to strengthen energy resilience, starting with Karabelesha Hospital in Kherson.

## Improving Healthcare Capacity to Save Lives:

Launched a program to enhance hospitals' ability to treat patients with mine-blast injuries.

Ran a nationwide initiative focused on saving the lives of children under five.

Continued supplying hospitals across Ukraine with critical medications to treat life-threatening conditions.



## Critical Infrastructure Rehabilitation:

Repaired four hospitals damaged by shelling in the South of the country.

Completed a bomb shelter for a school and began construction of one for a kindergarten in the Mykolaiv region.

Launched a project to repair shelling-damaged homes for families in the Kharkiv region.





# KEY PROGRAMS AND RESULTS

In 2024 our overall  
fundraising result  
totaled

**Fundraising Results**  
**\$1,571,566**

*Below is information about how this  
fundraising supports our key 2024 programs.*

Program Name

% share in overall fundraising



**Improving Healthcare  
Capacity to Save Lives**

**60.28%**



**Critical Infrastructure  
Rehabilitation**

**36.78%**



**Energy Resiliency**

**2.95%**

## **Annual Audit:**



We take accountability and sound financial management very seriously.  
Our operations annually go through an external audit.  
Audit conclusions can be provided upon request.



# IMPROVING HEALTHCARE CAPACITY TO SAVE LIVES

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# Strengthening the Capacity of the Kharkiv Regional Clinical Hospital to Save Victims of Mine-Blast Injuries

## CONTEXT

The risk of mine-blast injuries (MBIs) for residents of the Kharkiv region is among the highest in Ukraine. Due to the complexity of treatment, patients with MBIs (nearly 5,500 people in 2023–2024) are referred to the main medical facility in Kharkiv, the Kharkiv Regional Clinical Hospital, which suffers from a severe lack of modern equipment for the effective treatment of such patients.

## PROJECT GOALS



To reduce the time and improve the efficiency of fragment retrieval during surgical interventions for MBIs.



To enhance the level of diagnostics and the effectiveness of surgeries for auditory organ injuries caused by MBIs.



«When patients with mine-blast injuries are brought to us, the damage often involves multiple organs simultaneously. Our doctors need to quickly assess the patient's condition, determine rescue priorities, and avoid harming healthy organs. This is especially crucial during mass shelling. On one occasion, over 40 victims were brought to the hospital within just one hour. Surgeons immediately began operating in all theaters, performing complex interventions under extreme pressure»

**Ruslan Vragov**

General Director of the hospital

<https://www.slk.kh.ua/oblast-online/harkiv/pid-obstrila-mi-ta-vekstremalni-h-umovah-geroicni-budni-harkivskih-likariv.html>



# WHAT HAS BEEN DONE

**The project provided equipment and training for medical staff:**

## X-ray transparent surgical table:

Accelerated fragment retrieval, reduced the invasiveness and duration of surgeries, and minimised patient risks.



1

## Microscope for ENT surgeries:

Improved the precision and effectiveness of treating auditory injuries and enabled complex hearing restoration surgeries.



2

## Otiatric drill:

Enhanced the quality and minimally invasive nature of operations for acoustic trauma.\*

*\* Parts of the training and the delivery of the otologic drill were implemented at the beginning of 2025.*



3

## Training for Doctors:

The qualifications of **73 doctors from the Kharkiv Regional Hospital and 91 specialists from other regions** have been enhanced in the areas of diagnosis and surgical treatment of hearing organ injuries, MBIs surgeries, and the **improvement of skills in the use of Point-of-Care Ultrasonography (POCUS) for rapid diagnostics.**



4



”

«The use of extremely powerful shells has become the main factor causing acoustic injuries (damage to the auditory and vestibular systems), making them the most common injuries. We first stabilize the victims and eliminate life-threatening conditions, then proceed to restore hearing, as even partial hearing loss significantly impacts quality of life.»

**Mykhailo Kalashnyk**  
otolaryngologist



” «The O.S. Kolomiychenko Institute of Otolaryngology of the National Academy of Medical Sciences of Ukraine has been conducting advanced training courses for ENT doctors since 1999, and over 600 doctors have attended them since then. However, the two-day training organized by the ‘Ukrainian Brokers Without Borders’ foundation was the first since the start of the full-scale war»

### Oleg Borysenko

Head of the Department of Ear Microsurgery and Otoneurosurgery, Doctor of Medical Sciences, and Professor



From  
the People of Japan

## DONORS

The project was implemented with the support of **UNDP** within the framework of the “**Transformational Recovery for People’s Safety in Ukraine**” project and financial support from **the Government of Japan**.



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# Strengthening the Capacity of Medical Facilities to Save Lives of Patients in Critical State

## CONTEXT

Wound treatment is often complicated by antibiotic-resistant infections, making rapid antibiotic resistance testing critical to preserving lives. **Even with an automatic analyzer in the hospital laboratory, results take up to 3 days**, during which treatment is guided empirically, sometimes using costly drugs.

At the same time, hospitals providing care for patients with blast injuries face a critical shortage of essential medications, particularly albumin and reserve antibiotics. **Due to the high number of patients with massive blood loss, shock conditions, and severe infectious complications, albumin consumption has increased by 60% compared to the pre-war period.** Meanwhile, prolonged hospital stays significantly raise the risk of resistant infections, requiring the use of costly reserve antibiotics.

## PROJECT GOALS



**To reduce the time required for diagnosis of antibiotic resistance** by equipping hospitals with rapid tests and implementing modern laboratory protocols.



**To improve post-surgical recovery of severely injured patients by ensuring medical facilities have an adequate supply of albumin and reserve antibiotics** (colistin, tigecycline, piperacillin-tazobactam).

*«Albumin plays a crucial role in the body's recovery, stabilizing and normalizing the function of various organs and systems. These are life-saving medications that we simply cannot do without. For many patients, they are prohibitively expensive. Unfortunately, government funding does not always allow for the purchase of these medications in sufficient quantities.»*

”

### Roman Chornopyschuk

Head of the Clinical Center for Thermal Trauma and Plastic Surgery at Pirogov Hospital, Doctor of Medical Sciences.





## Life-Saving Albumin Supplied to Critical Care Hospitals

**16 hospitals located along patient evacuation routes for those with severe injuries received a three-month supply of albumin**, ensuring continuous critical care.

**11 hospitals have been provided with a three-month supply of reserve antibiotics** (colistin, tigecycline, piperacillin-tazobactam) to treat infections resistant to standard therapy.



## Reducing Diagnostic Time with Rapid AMR Testing

**The Feofaniya Clinical Hospital**, which has been treating veterans and war-affected patients since 2014, **became the first medical facility in Ukraine to receive and implement rapid AMR tests along with updated laboratory protocols**. This initiative not only reduced diagnostic time from 5 to 2 days but also laid the groundwork for expanding this technology to other healthcare institutions.



«It takes up to two to three days to complete laboratory analysis and determination of antibiotic resistance even with the use of an automated bioanalyzer, while without automation, the process can take up to five days. For critically ill patients, time is of utmost importance. Rapid tests for detecting bacterial resistance to antibiotics allow healthcare providers to decide two to three days earlier on which drug to use, saving precious days and funding. In challenging situations, rapid tests prove to be highly effective.»

”

### Dmytro Yevhenovych Mykhailenko

Consultant on Rational Antimicrobial Therapy, Infection Control Department of Feofaniya Clinical Hospital





# Preserving lives and improving health outcomes of young children under 5 years



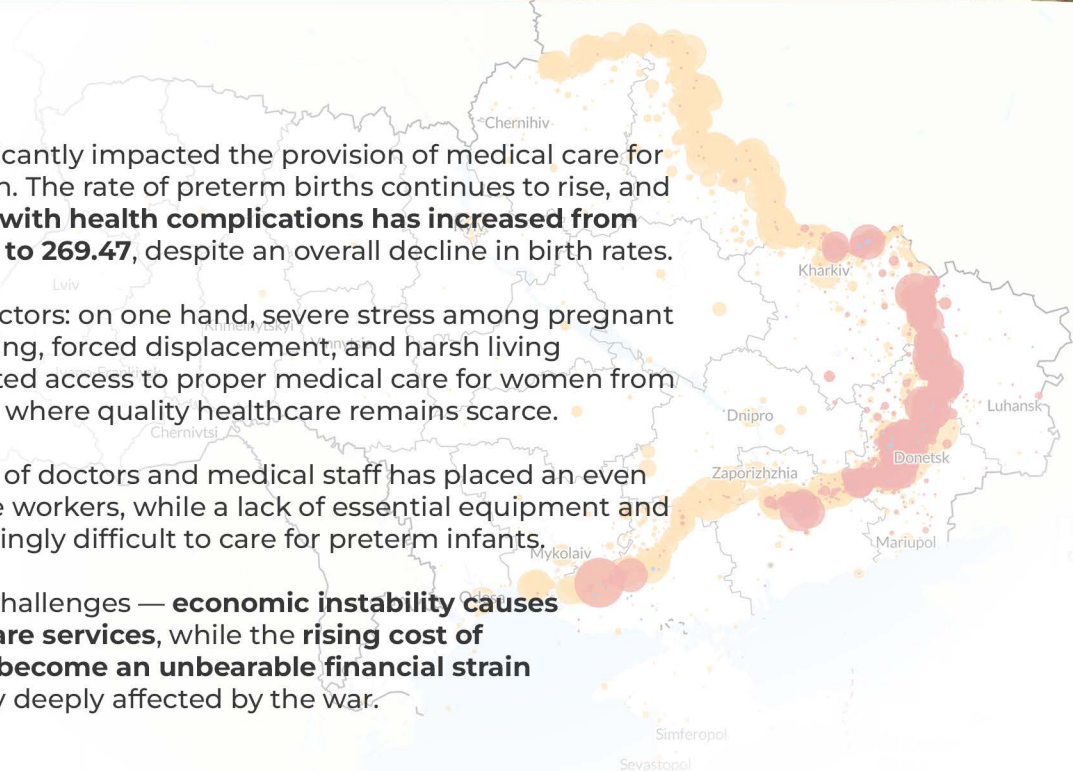
## CONTEXT

The war in Ukraine has significantly impacted the provision of medical care for newborns and young children. The rate of preterm births continues to rise, and the **proportion of newborns with health complications has increased from 196.93 cases per 1,000 births to 269.47**, despite an overall decline in birth rates.

This is driven by two major factors: on one hand, severe stress among pregnant women due to ongoing shelling, forced displacement, and harsh living conditions; on the other, limited access to proper medical care for women from occupied and frontline areas, where quality healthcare remains scarce.

At the same time, a shortage of doctors and medical staff has placed an even greater burden on healthcare workers, while a lack of essential equipment and medications makes it increasingly difficult to care for preterm infants.

Families also face immense challenges — **economic instability causes restricted access to healthcare services**, while the **rising cost of life-saving medications has become an unbearable financial strain for many households** already deeply affected by the war.



## PROJECT GOALS



**Improving the quality of medical care for newborns and children under 5 years** by reducing the need for invasive procedures and automating medication administration, which in turn lowers the risk of infections, complications, and dosage errors while also easing the workload on medical staff.



**Providing hospitals with a 2-3 month supply of critical medications essential for saving and stabilizing the condition of preterm infants.**



”

«In the neonatal intensive care unit of the Sumy Regional Perinatal Center, two premature babies are currently receiving care. One of them, a baby boy named Danya, was born a few weeks ago with the lowest birth weight recorded this year—just 660 grams. His mother went into labor too soon. During wartime, this is a serious issue, as stress and prolonged emotional strain significantly increase the rate of preterm births and the number of premature infants.»

**Iryna Kostina**

Head of the neonatal intensive care unit  
at the Sumy Regional Perinatal Center

Source:

<https://suspilne.media/sumy/907329-killist-pologiv-zmensilas-majze-vtrici-ak-pracue-perinatalnij-centr-sumsini-pid-cas-vijni/>





”

«In our neonatal intensive care unit, we care for babies born at the city perinatal center as well as newborns from across Kharkiv. Many of the women who come to give birth here are internally displaced, while others choose our center voluntarily. Most of the women admitted to us have not had proper medical examinations. This trend started with the war — it primarily affects displaced women or those who have endured extreme living conditions. Many have experienced pregnancy-related infections or infections caused by difficult circumstances, all of which impact the health of their newborns.»

**Olena Kalutska**

Head of the Neonatal Intensive Care Unit at the Kharkiv City Perinatal Center

## WHAT HAS BEEN DONE

**Strengthened the capacity of 17 hospitals, including 9 in frontline areas, by providing critical medical equipment and essential medications for the care of newborns and young children:**

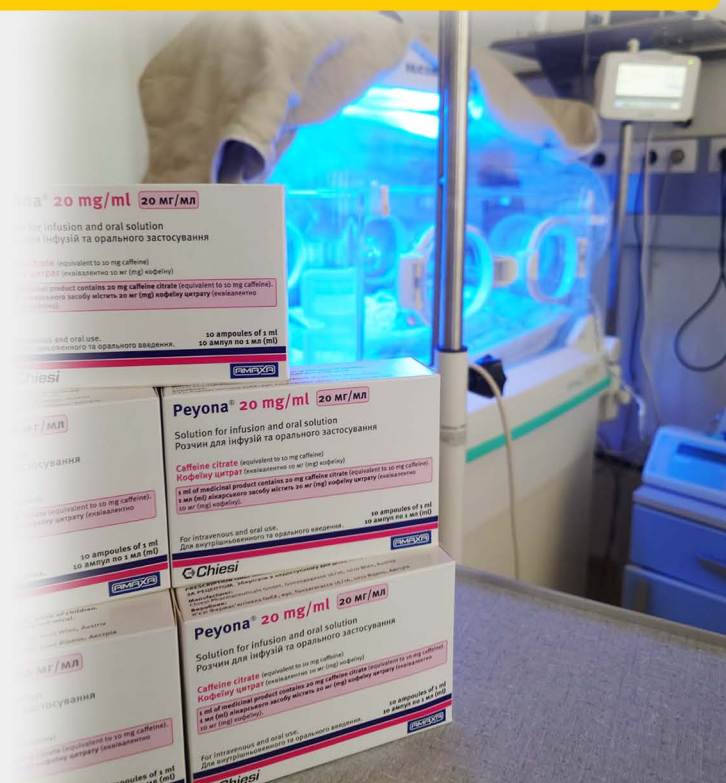
**Infusion pumps** – ensure precise dosage of medications and nutrients.

**Transcutaneous jaundice detectors** – enable non-invasive bilirubin monitoring in newborns, allowing timely diagnosis of jaundice.

**Central venous catheters (PICC lines)** – provide safe administration of medications and nutrients, reducing the risk of infections and complications.

**3-month supply of Curosurf** – essential for treating respiratory distress syndrome, helping to lower the risk of respiratory complications.

**3-month supply of Peiona (caffeine citrate)** – used for treating apnea in newborns, stabilizing breathing, and reducing the need for mechanical ventilation.



## DONORS

The project was implemented by "UA Brokers Without Borders" with the support of **Americares**, in partnership with **The Church of Jesus Christ of Latter-day Saints**.



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**JESUS CHRIST**  
OF LATTER-DAY SAINTS



# CRITICAL INFRASTRUCTURE REHABILITATION



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# Back to School Safely Initiative

## CONTEXT

Since February 2022, **over 3,790 kindergartens and schools in Ukraine have been damaged or destroyed by shelling, leaving more than 5 million children with limited access to education.** Under martial law, Ukrainian educational facilities are required to have bomb shelters in order to operate and welcome children safely.

**The Mykolayiv region, one of the areas most severely impacted by the war,** faces significant challenges in resuming educational activities due to a critical shortage of bomb shelters.

## PROJECT GOAL



To equip educational facilities in the Mykolayiv region with fully functional bomb shelters, enabling children to safely return to in-person learning.

”

«We were struck by the fact that the gymnasium, which serves six settlements, does not have its own bomb shelter and cannot conduct in-person classes. We got involved in the process: it was important to think through all stages of the work in the best way possible — beautiful design, modern furniture, and equipment. The shelter should be equipped with toilets, a dining room, study rooms, and a corner for leisure — everything that creates comfortable conditions and cosiness.»

**Peter Ingeman**

Representative of the Danish People's Aid





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«We used to study in a shelter located in a shop, but I didn't like it. The new shelter is beautiful and comfortable.»

**Bohdan**

7th-grade student at Ganniv Gymnasium

## WHAT HAS BEEN DONE

### Completed Construction of a Bomb Shelter at Ganniv Gymnasium (Soffiivska Hromada)

- Reconstructed and fully equipped a functional bomb shelter.
- Enabled 87 students from six villages to return to in-person education after three years of hybrid learning.
- The shelter is equipped with furniture and appliances, allowing the continuation of lessons during active alarm sirens.
- Facilities were designed to accommodate children with disabilities, ensuring inclusivity.



### Commenced Construction of a Bomb Shelter for Kindergarten #127 "Dibrovon'ka" (Mykolayiv City)

- The project will support 250 children aged 2-6 years, 21 educational staff members, and over 150 parents.



## DONORS

This program is funded by the **Danish People's Aid**, the **Ministry of Justice of the Faroe Islands**, and **Global Giving**.



# Hospitals' restoration: Emergency repairs of war-damaged hospitals in Ukraine

## CONTEXT

Daily attacks on medical institutions, occurring on average twice a day, have caused massive damage in the frontline regions. The worst situation is in the south of the country, where intense fighting, occupation, and constant shelling have dealt a devastating blow to medical infrastructure. In particular, in the Kherson region, 181 healthcare facilities were damaged, 31 of which were completely destroyed, and in Mykolaiv, 152 facilities were affected, with 13 completely obliterated. For instance, the **Chornobaivka Family Medicine Clinic in the Kherson region** sustained **severe damage following a shelling attack on December 25, 2023**. A direct shell hit damaged the roof, heating, and lighting systems, while shrapnel strikes knocked out several key rooms, including the procedure room, laboratory, and doctors' offices, severely limiting access to medical services for local residents. The **Kherson Regional Psychiatric Hospital**, the main psychiatric care facility in the region, **endured occupation in 2022 and intense shelling in December 2023**, resulting in damage to its admissions, outpatient, consultation, and central sterilization departments.

Each such attack not only damages hospital buildings but also **restricts local residents' access to medical services**. The restoration of medical facilities is critically important not only for providing these services but also for the return of internally displaced persons to their home communities. According to the Center of Economic Strategy, the presence of restored infrastructure is one of the key factors influencing people's decisions to return home.

## PROJECT GOALS



**Restoring access to critical medical services for the population in southern frontline regions**, particularly in the Kherson and Mykolaiv oblasts, through the repair of healthcare facilities damaged by military actions.



**Improving the safety of patients and medical staff** by equipping and repairing shelters in hospitals operating under the constant threat of shelling.



# WHAT HAS BEEN DONE



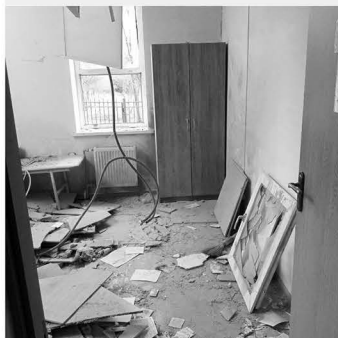
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## Chornobaivka Family Medicine Clinic (Kherson Oblast)

We repaired the roof, facade, interior finishing, heating, and lighting, replaced windows and doors, and adapted the space for people with disabilities.

**Result:** The facility resumed full operations, able to offer comfortable conditions for both patients and staff, improving energy efficiency, and enhancing the quality of medical services.



## Regional Ophthalmology Hospital (Mykolaiv Oblast)

We equipped a shelter with ventilation, updated amenities, and restrooms designed for people with disabilities. Repaired the entrance and internal rooms and replaced doors.

**Result:** Improved patient and staff safety during shelling, restored comfortable conditions for ophthalmic care, increased energy efficiency, and ensured the continuity of hospital operations.



## Regional Psychiatric Hospital (Kherson Oblast)

We repaired the admissions department and replaced damaged windows and doors.

**Result:** The admissions department was fully restored, ensuring continuous psychiatric care and improving conditions for patient treatment.



## Myrolubivka Family Medicine Clinic (Kherson Oblast)

We completed internal repairs in the clinic's rooms, restored lighting, and adapted the space for people with disabilities.

**Result:** The facility resumed full operations, providing comfortable conditions for both patients and staff during medical services.



«In December 2023, our hospital was struck by six Shahed drones. As a result, a fire broke out in two departments, and one of the drones hit the administrative building, located just 10 meters from the admissions department. The admissions department sustained such severe damage that it seemed as though the explosion had occurred inside it. The admissions department is the face of the hospital, and its restoration became our priority. Thanks to "UA Brokers Without Borders" and Stichting Vluchteling, excellent repairs were carried out. Now, when patients enter the restored admissions department, they immediately feel they are in a medical facility - they are greeted by friendly staff, the room is warm, comfortable furniture is in place, and there is light even when the city falls into darkness due to power outages.»

”



### Pavlo Palamarchuk

Director of the Kherson Regional Psychiatric Assistance Facility



”

«I am from the Kherson region. Volunteers brought me to the Mykolaiv hospital because it is impossible to perform surgery in our area due to constant shelling. I've been to many shelters, and I'm happy with this one. It's nice and, most importantly, safe. At night, there are constant air raids, and occasionally we hear explosions, so we often go to the shelter.»

### Natalia

a patient at the Mykolaiv Regional Ophthalmology Hospital

Source:

<https://www.0512.com.ua/news/3873261/naresti-nasi-pacienti-pocuvatimut-sebe-bezpecno-u-mikolaivskij-likarni-oblastuvali-ukritta-foto>

## DONORS

The project was implemented by the charitable foundation **"UA Brokers Without Borders"** with the support of the Dutch refugee foundation **Stichting Vluchteling**.

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# ENERGY RESILIENCY

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# Enhancing the energy resilience of medical facilities in southern Ukraine to safeguard lives and ensure the uninterrupted delivery of healthcare services



Photos by Velantyn Ogirenko (Reuters)

## CONTEXT

**From 2022 to 2024, Ukraine's energy infrastructure suffered more than 1,000 attacks.** According to the Ministry of Energy, **in 2024 alone, the country lost 9 GW of generating capacity - one-third of its pre-invasion consumption.** In these conditions, medical facilities across Ukraine face serious challenges in ensuring stable energy supply. The issue is particularly acute in the southern regions, specifically Mykolaiv and Kherson oblasts, where relentless attacks with artillery, multiple rocket launch systems, drones, and grenade launchers frequently cause power outages. This significantly disrupts hospital operations and endangers patients' lives. Providing medical facilities in these regions with reliable backup power sources is crucial to ensuring uninterrupted healthcare services, mitigating risks, increasing energy independence, and protecting high-value medical equipment.

## PROJECT GOAL



**Ensure that medical facilities in southern Ukraine have reliable backup power sources** to maintain uninterrupted critical healthcare services, safeguard patients' lives, and protect high-value medical equipment.





# WHAT HAS BEEN DONE

The project adopted a tailored approach for each medical facility, considering its location, range of medical services, frequency of power outages, and other specific needs:



**Regional Psychiatric Hospital (Kherson Region)**

Installed 17 decentralized uninterruptible power supply (UPS) systems to ensure continuous operation of critical medical services and equipment during power outages.



**Kherson City Clinical Hospital Named After Ye.Ye. Karabelesh**

Provided equipment for a 50 kW hybrid power station, securing reliable electricity supply for critical departments - including the city stroke center, intensive care unit, emergency care, radiology, surgery, and clinical laboratory—ensuring uninterrupted operation for up to three hours during blackouts.



**Regional Ophthalmology Hospital (Mykolaiv Region)**

Integrated an uninterruptible power supply (UPS) system for the surgical department, preventing disruptions in critical surgical procedures during power outages.



Photo by Velantyn Ogirenko (Reuters)

## DONORS

The project was implemented by the charitable foundation "UA Brokers Without Borders" with the support of the Dutch refugee foundation **Stichting Vluchteling**.

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## PARTNERSHIPS

Our work would not have reached the scale it did, if it was not thanks to a number of organisations that supported it.

### Organizational Capacity Building:



**americares**



IDEAS LEADERSHIP HOPE



**GlobalGiving**

### Program Partners:



**americares**



**GlobalGiving**



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OF THE FAROE ISLANDS**



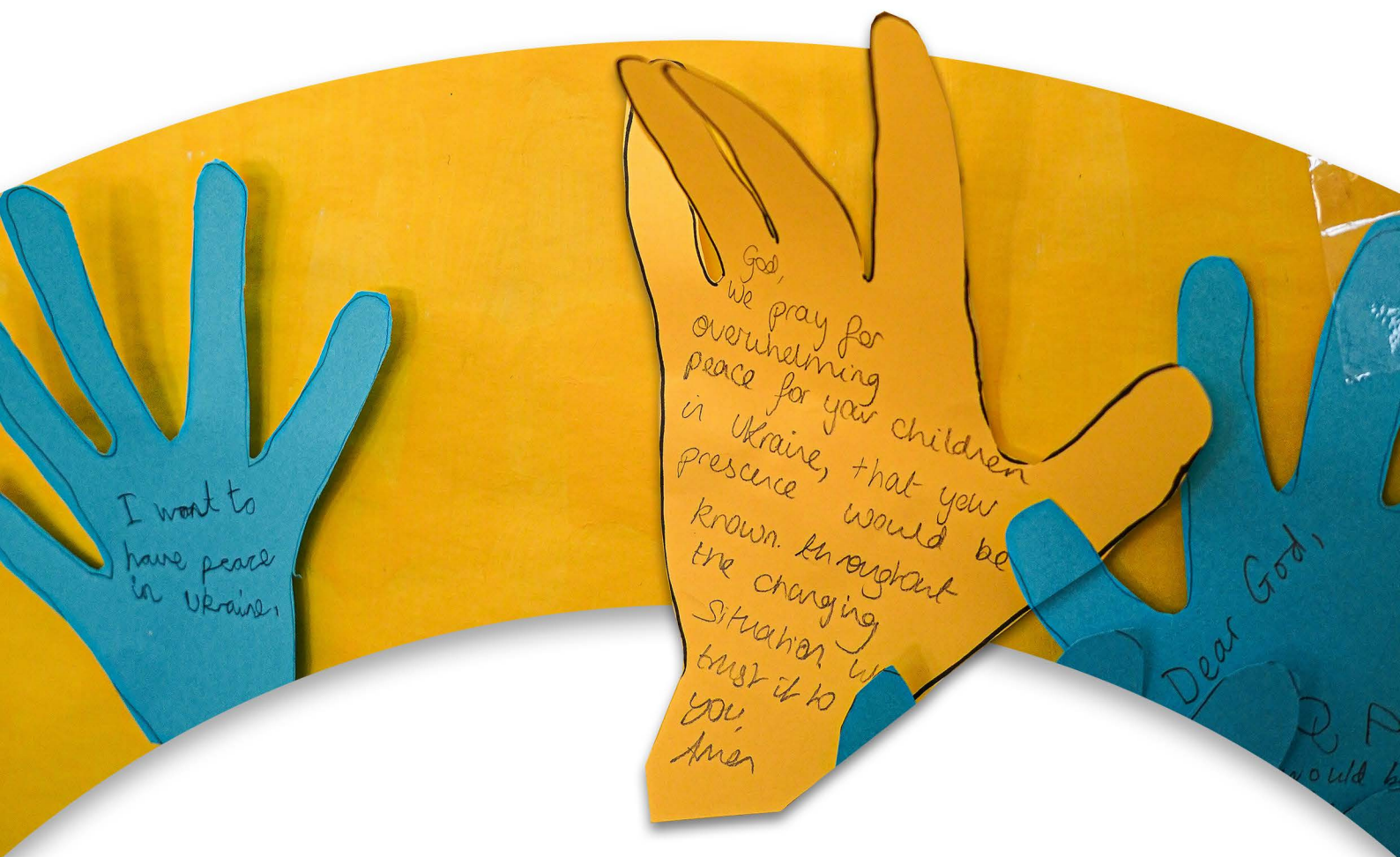
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to help others**







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